



SUNON® FIRST CHOICE GLOBALLY
Cooling Solutions

2026 Q1 Operating Results

SUNONwealth Electric Machine Industry Co., Ltd.

2421.TW / 2421 TT

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Company Development & Evolution

Phase 1 | Foundation (1980-2000)

Drivers | Growth Engines:
Industrial Machinery & Personal Computers



Core Products | Essential Portfolio:
Motors & Fans



Phase 2 | Expansion (2001-2021)

Drivers | Growth Engines:
Information Technology & Notebooks



Core Products | Essential Portfolio:
Fans & Modules

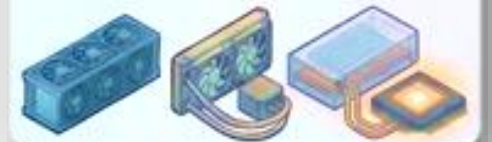


Phase 3 | Transformation & Beyond (2022-Now & Beyond)

Drivers | Growth Engines:
AI Factories, Smart Cities & Living



Core Products | Essential Portfolio:
Air Cooling & Liquid Cooling Solutions



Revenue

Below NT\$ 6 B

NT\$ 6 -13 B

NT\$ 15-20 B+

GM%

Below 20%

20-25%

25-30%+

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SUNON Total Thermal Solutions, One-stop Service



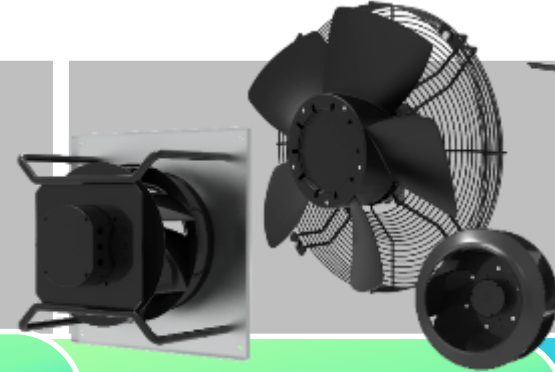
Compact Fans



AI Fan Wall



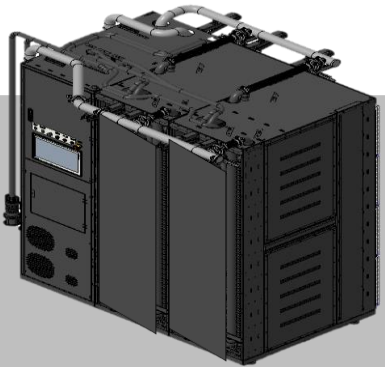
Thermal Modules



Large-size EC Fans



Building Ventilation Fans



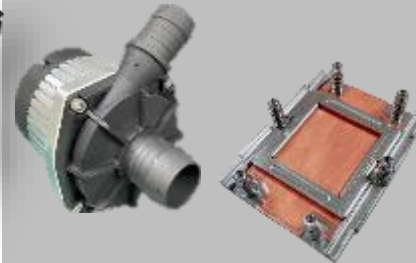
In-row CDU



In-rack RPU/ CDU



Cold Plates



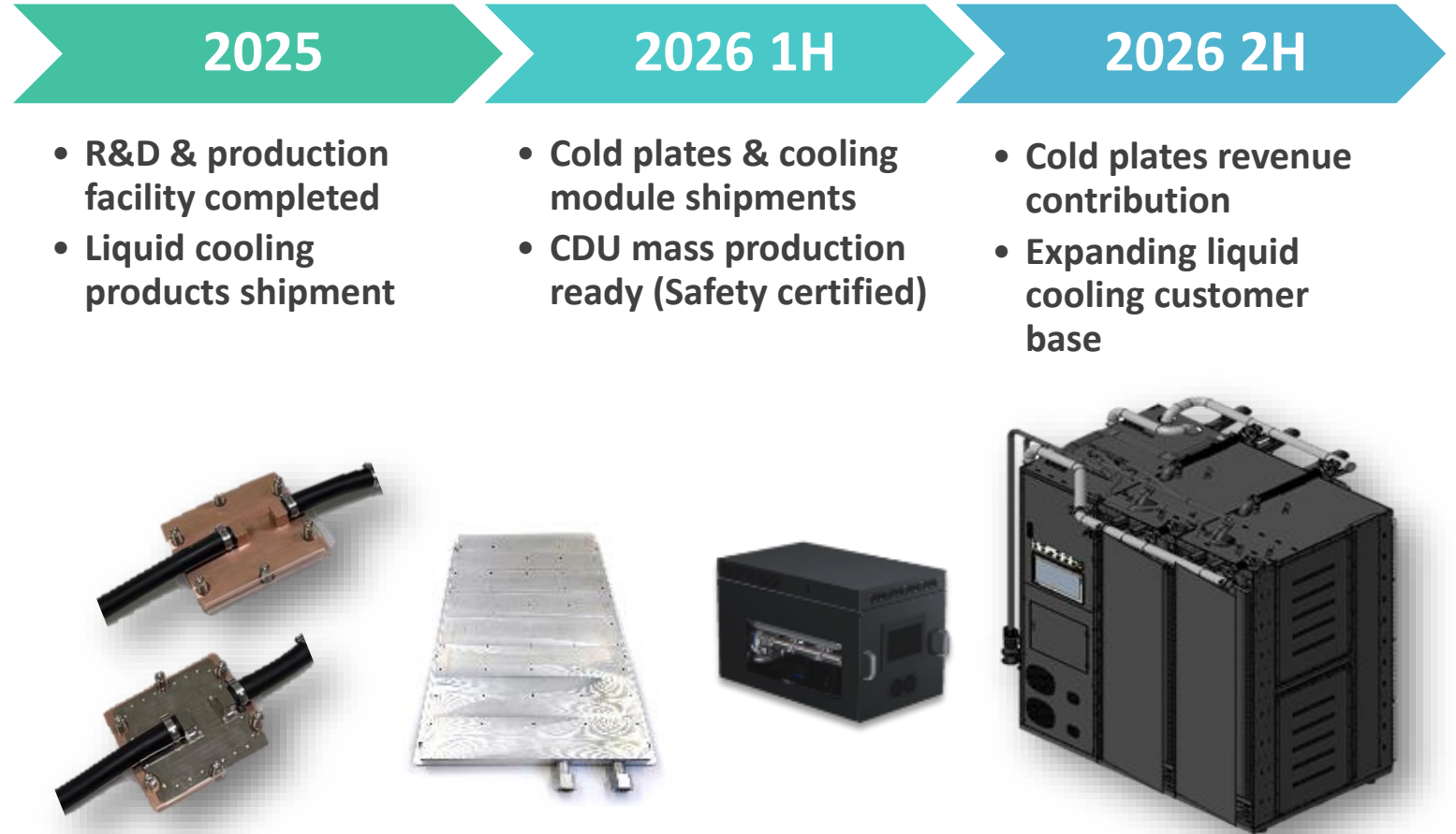
Pump / Boiler



Two-phase/Liquid-cooled Modules

Liquid Cooling Development Progress

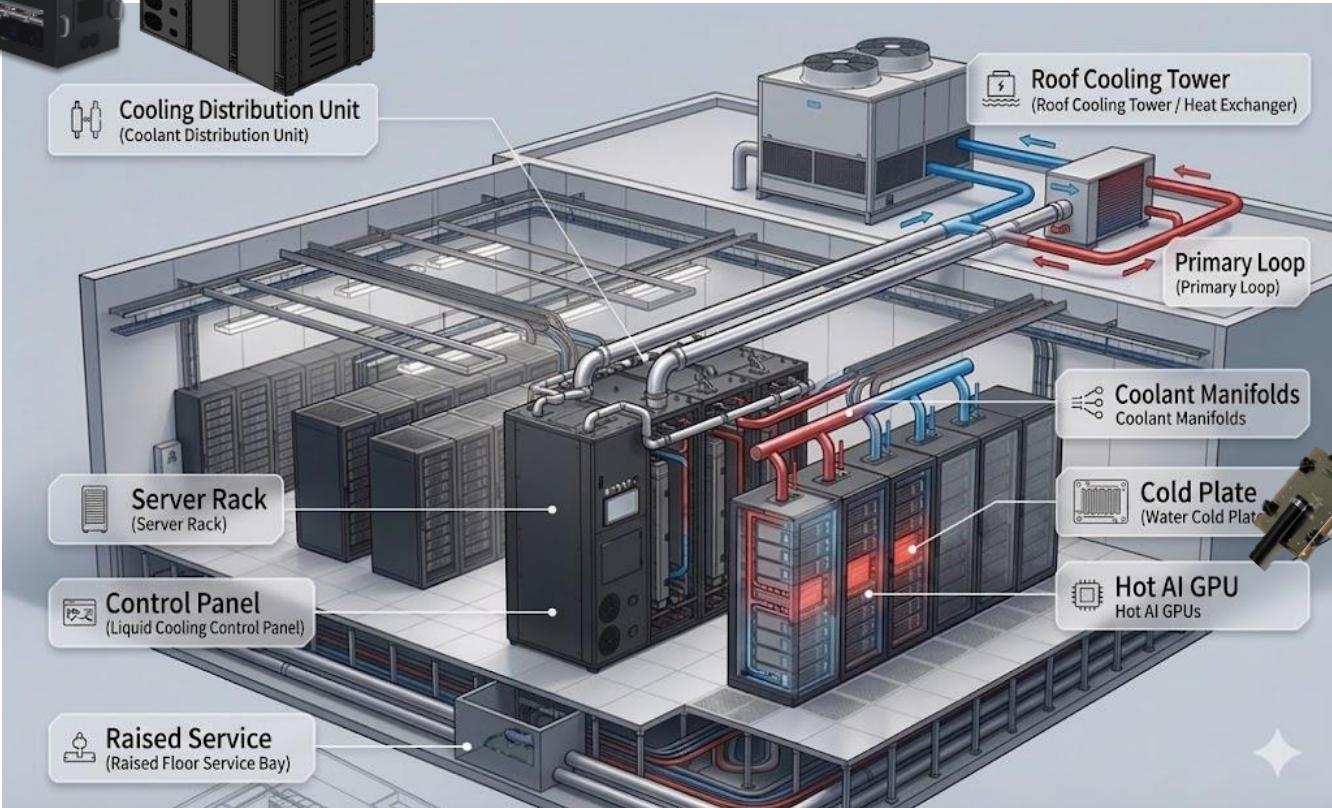
- **2025 OCP Showcase: Liquid Cooling Products**
Cold Plates 、 Coolant Distribution Units (CDU) 、 Closed-loop Systems
- **2026 1Q Cold Plate Shipments**
2026 3Q Mass Production Contribution
High-Compute 、 Networking 、 AI Server 、 GPU/CPU and ASIC customers
- **Hybrid Cooling & Multi-Track Strategy**
Rapid Liquid Cooling Growth & Increased Content Value



Liquid Cooling Product Applications

AI Data center

High-Performance Systems



Diversified Supply System: 6 Production Bases & 1 R&D Center



New Taipei, Taiwan
R&D Center



Kaohsiung, Taiwan
Fan



Bataan, Philippines I
Fan & Module



Bataan, Philippines II
(Under Construction / Conceptual Image)
Fan & Module



Huizhou, Guangdong
Liquid & Air Cooling Module



Beihai, Guangxi I
Fan



Beihai, Guangxi II
Fan



Kunshan, Jiangsu
Fan & Module

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SUNON: A Global Leader in Thermal Management

01



A Variety of Thermal Solutions

Air Cooling, Liquid Cooling, L2A Modules, L2L Modules, Ventilation Solutions

02



Farsighted Thermal Technology

Over 3,400 Global Patents, Efficiency Motors, Bionic Fan Blades, Ultra-Slim Water Pumps

03



Dedicated R&D Team

Over 420 Global R&D Talents, 5~8% of Annual Revenue Invested in R&D

04



Global Deployment & Flexible Capacity

6 Global Production Bases for Worldwide Shipping Support

05



Service Team with Global Professionalism

Provide Products and Technological Services with Rapidity and Superiority

06



Put Sustainable Goals into Action

Commitment to Sustainability & 2050 Net-Zero Goal

SUNON Thermal Everywhere

■ Fan ■ Fan tray ■ Heat Pipe ■ Vapor Chamber ■ Heat Sink ■ Cooling Module ■ Fan Wall ■ Cold Plate ■ Liquid Cooling Module ■ CDU



5G Base Stations



Networking



electric vehicles



Industry Inverter / Drive



Renewable Energy



surveillance



medical



Gaming



HVACR



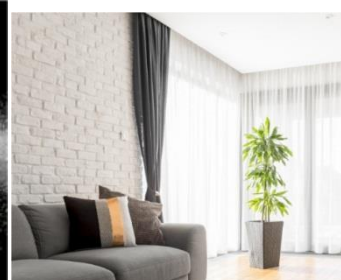
IT



Home Appliance



AQI



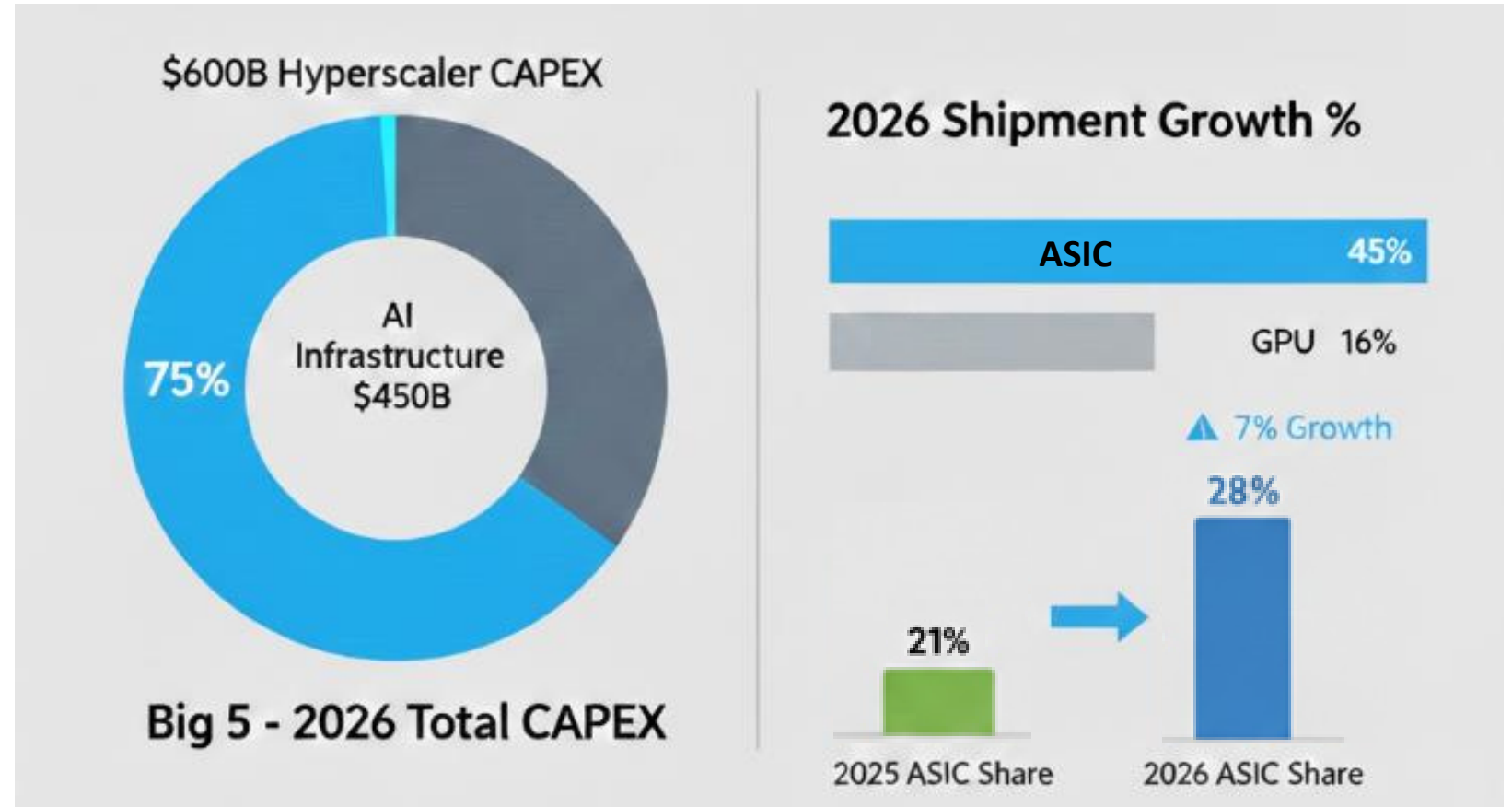
Air Purifier UVC Solution



Industrial Ventilation

AI CAPEX Expansion: Strong Growth Momentum for ASICs

- **US\$600B+**
CAPEX from Global Big 5
- **75%**
AI Infrastructure
- **45%**
ASIC Shipment Growth
- **28%**
ASIC Share Expansion



Source: TrendForce (Jan 2026)

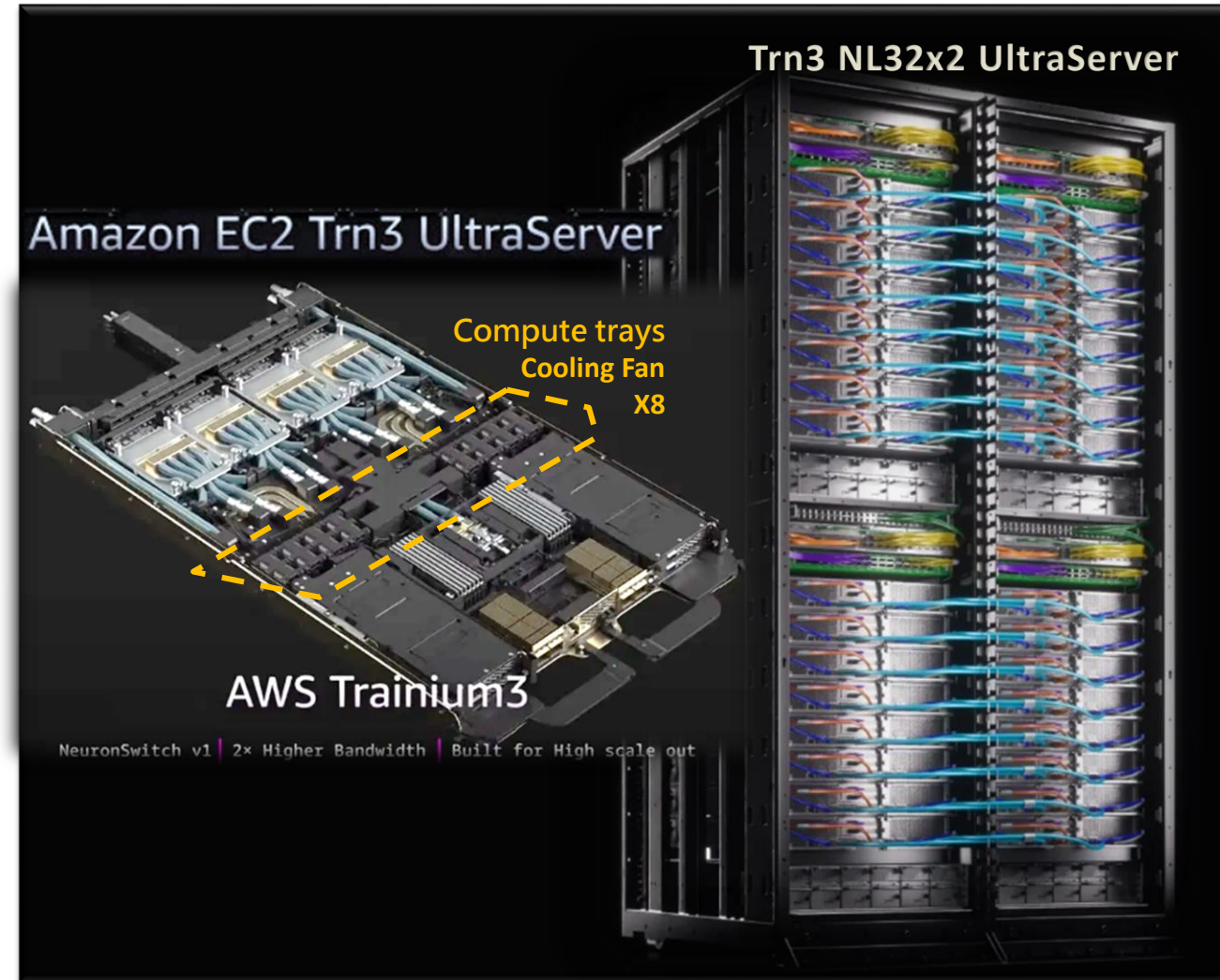
ASIC Drives Soaring Cooling Demand

Generation	Trainium 2	Trainium 2.5	Trainium 3
TDP	~500W	~500W	700~1000W
Cooling	Air Cooling	Air Cooling	Air/Liquid Cooling

Estimated Fan Count for Trn3 NL32x2 UltraServer

- 32 compute trays: 8 fans each
- 8 switch trays: 6–8 fans each
- Power supply: ~40–50 fans

**Air-cooling solution
up to 344 fans total**



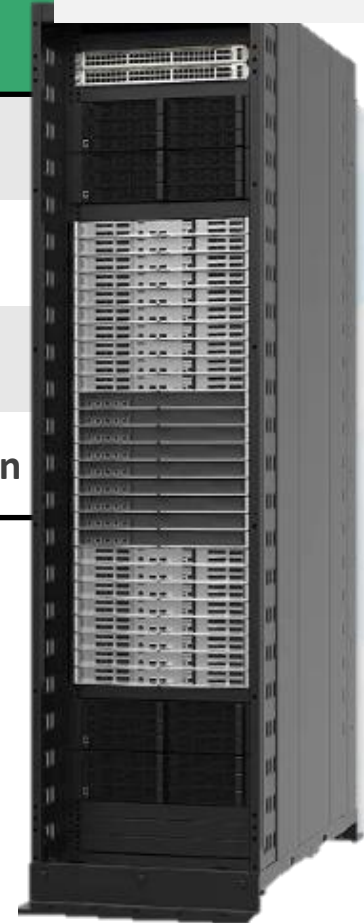
Source: <https://hao.cnyes.com/post/213835>

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Breaking Compute Barriers: HGX Platform Advantages

Type	HGX B300/ PCIe Rubin NVL8	GB300 NVL72	VR NVL72
Cooling Solution	Air Cooling	Liquid to Air	Liquid Cooling
Procurement Unit	Single Server	Rack System	Rack System
Cost	Low	High	Very High
Scalability	Easy to Upgrade	Fixed Configuration	Fixed Configuration

VR NVL72
GB300 NVL72



HGX (B300/PCIe Rubin NVL8) Advantage

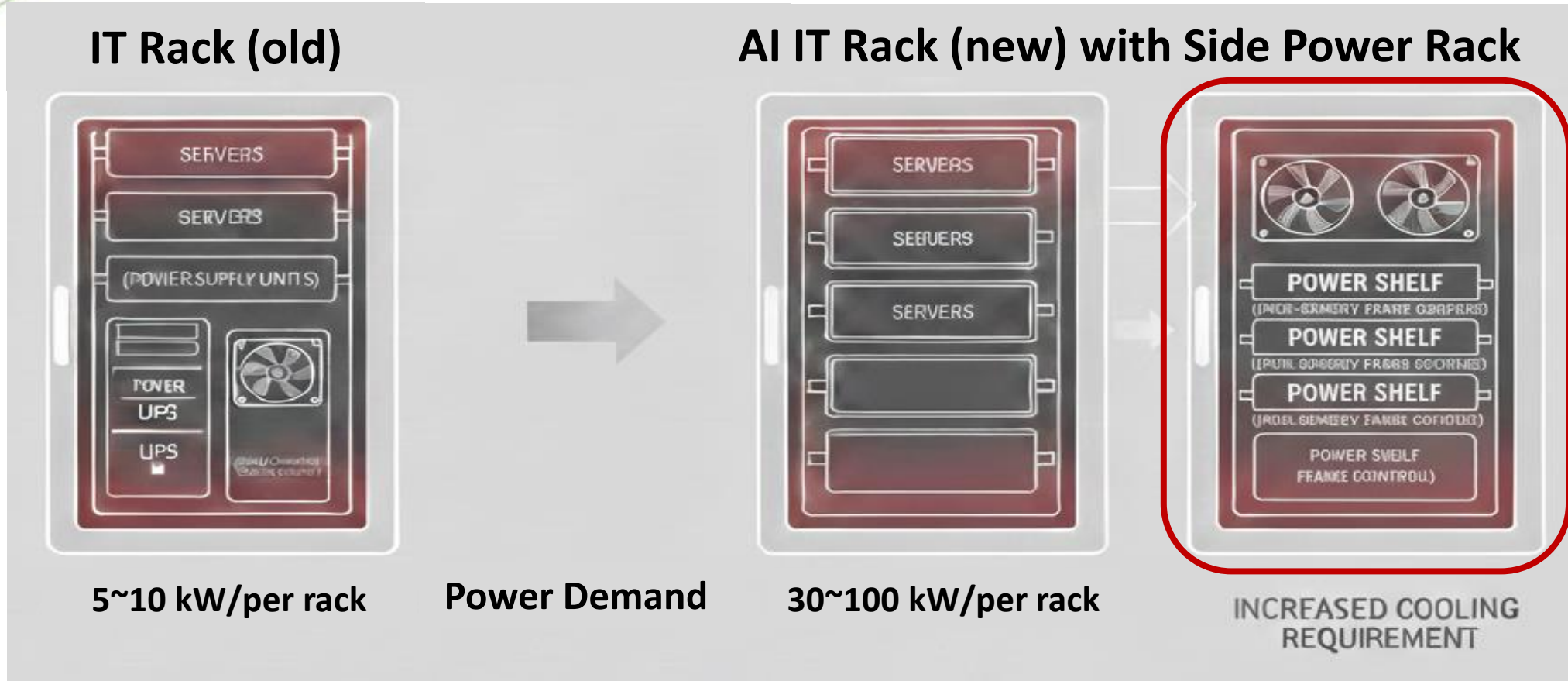
- Significant Cost Efficiency
- Decoupling of Vendor Ecosystem
- Scalable Modular Design



Picture Source : ASUS & Supermicro



AI-Driven Rise of Independent Power Racks

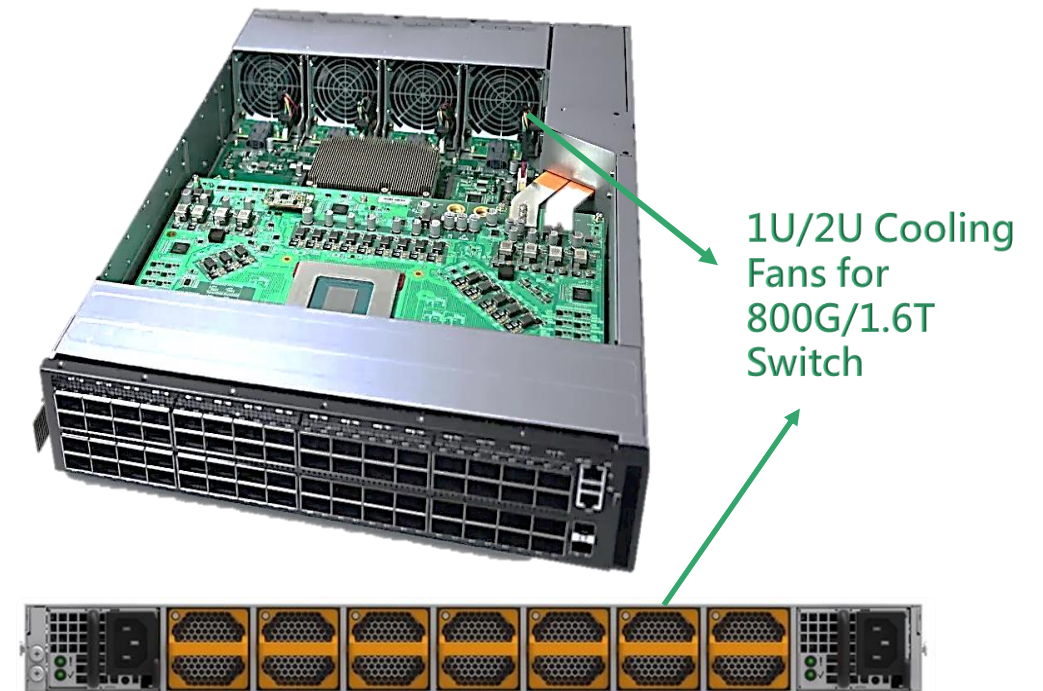
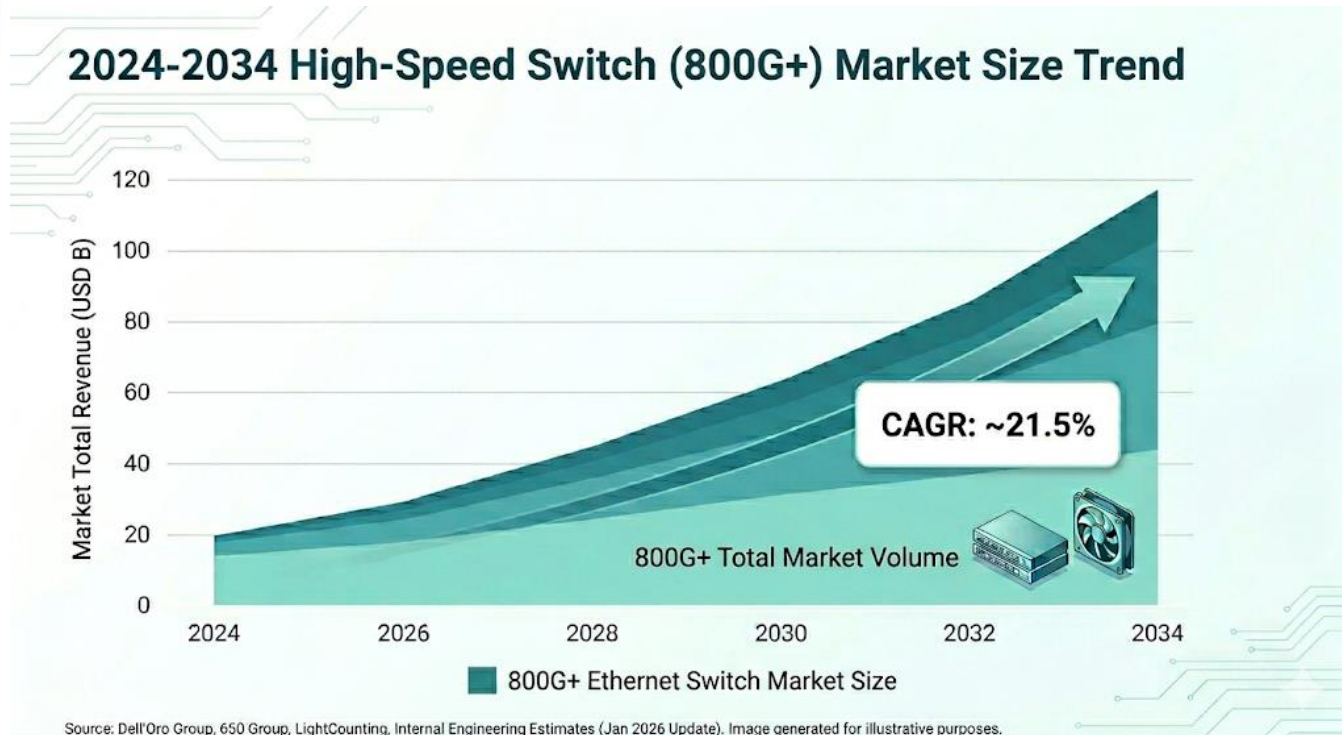


- **27.5% CAGR**
Rapid growth of AI data centers from 2026 to 2032

- **Up to 30-100 kW/per rack**
Driving cooling demand for independent power racks

AI Compute Power Driving Rapid Switch Upgrades

- AI demand drives upgrades from 800G to 1.6T/3.2T switches
- 21.5% CAGR: Rapid growth in 800G+ switch market



Picture Source : Asterfusion Data Tech & Internet

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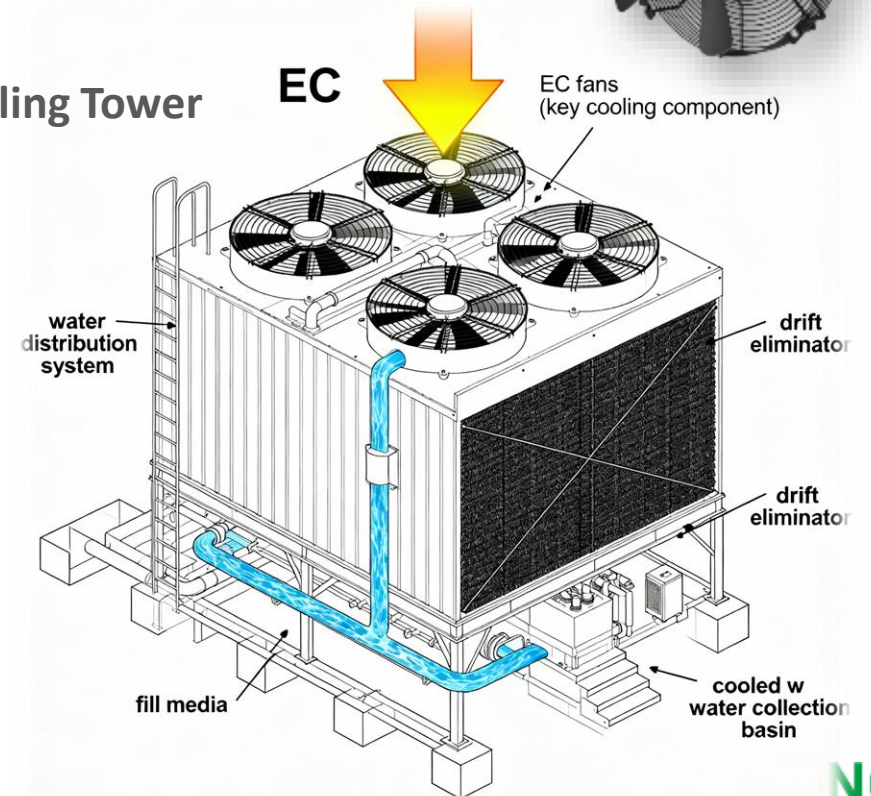
EC Fans Lead a New Standard for AI Data Center

- High energy efficiency, low noise, and dynamic power and speed control. Conversion efficiency exceeds 90% and energy consumption reduced by up to 80%
- Applied in data center, HVAC systems & Industrial machinery.



Picture Source : NOVENCO and Internet

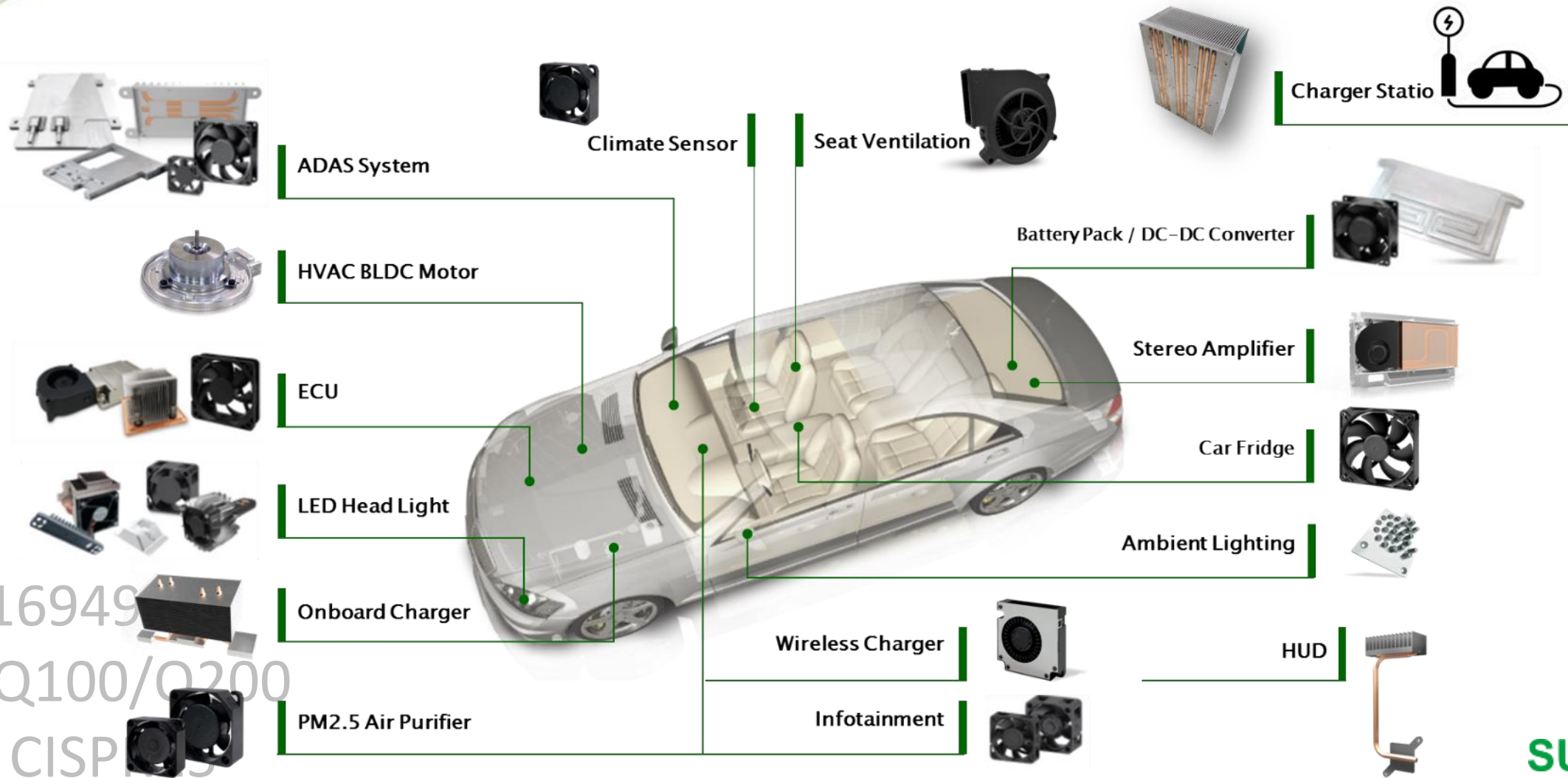
Cooling Tower



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Electric Vehicles / Auto Cooling Solution

SUNON has more than 20 years of experience in cooling solutions for the automotive industry, and can provide various cooling fans, cooling modules and liquid cooling products that meet the quality standards of the automotive industry



IATF16949
AEC Q100/Q200
EMC CISPR



Renewable Energy Cooling Solution

SUNON is an important partner of global high-quality energy system cooling solutions, providing a full range of cooling solutions.

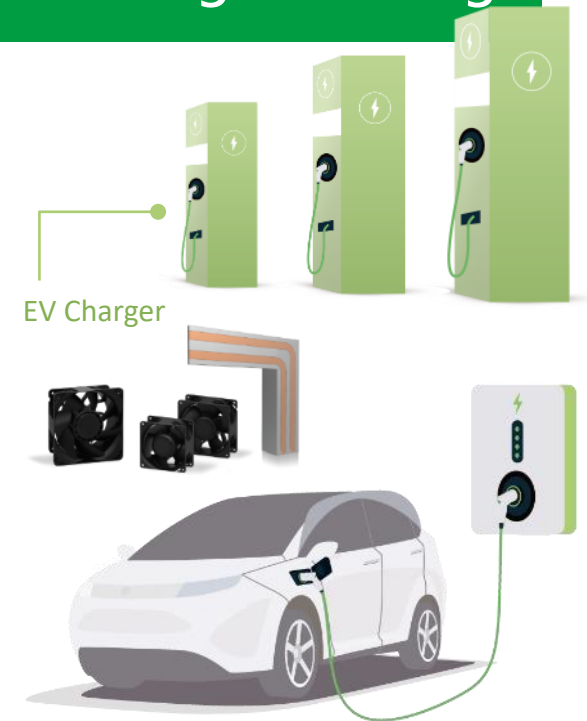
PV Inverter Cooling



ESS Cooling



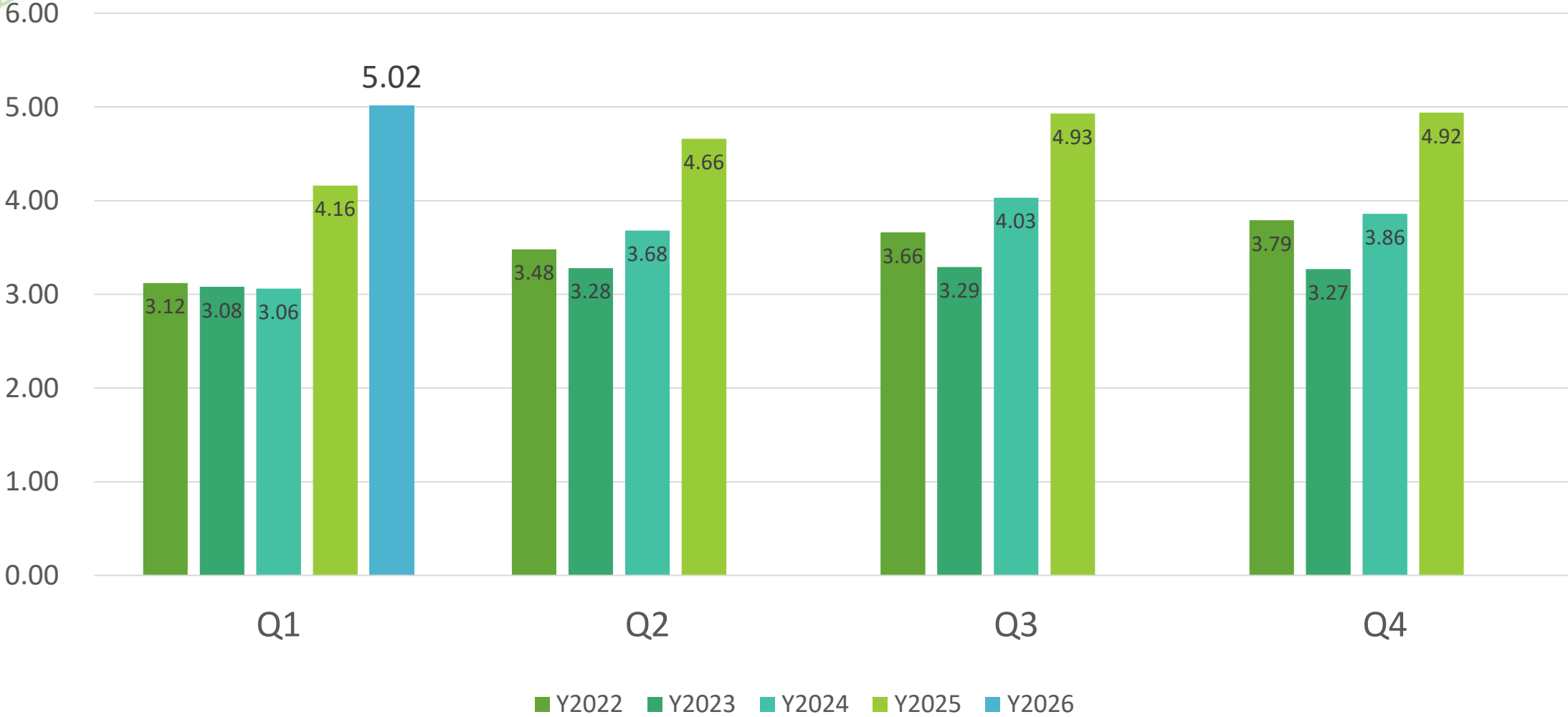
EV Charger Cooling



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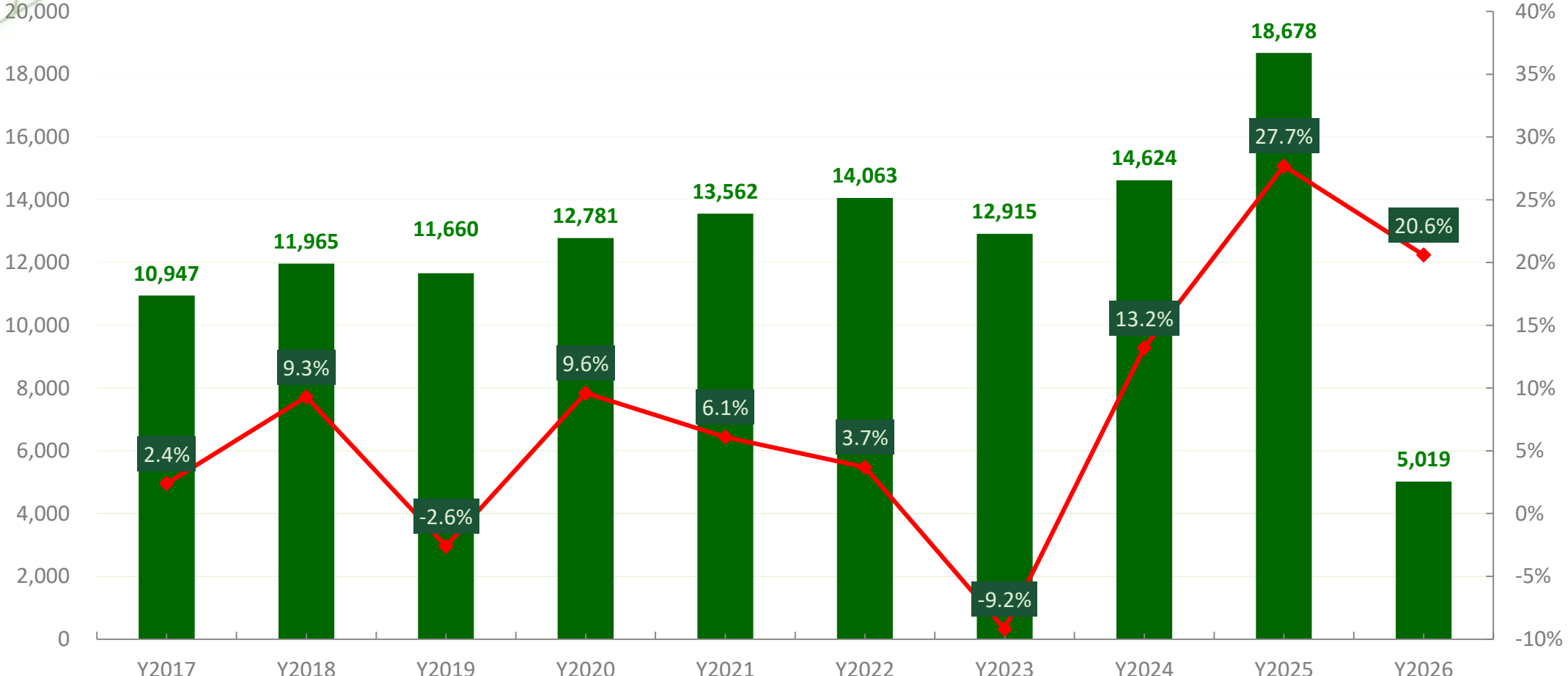
Quarterly Revenue

UNIT: NTD (B)



Revenue Performance

UNIT: NTD (M)

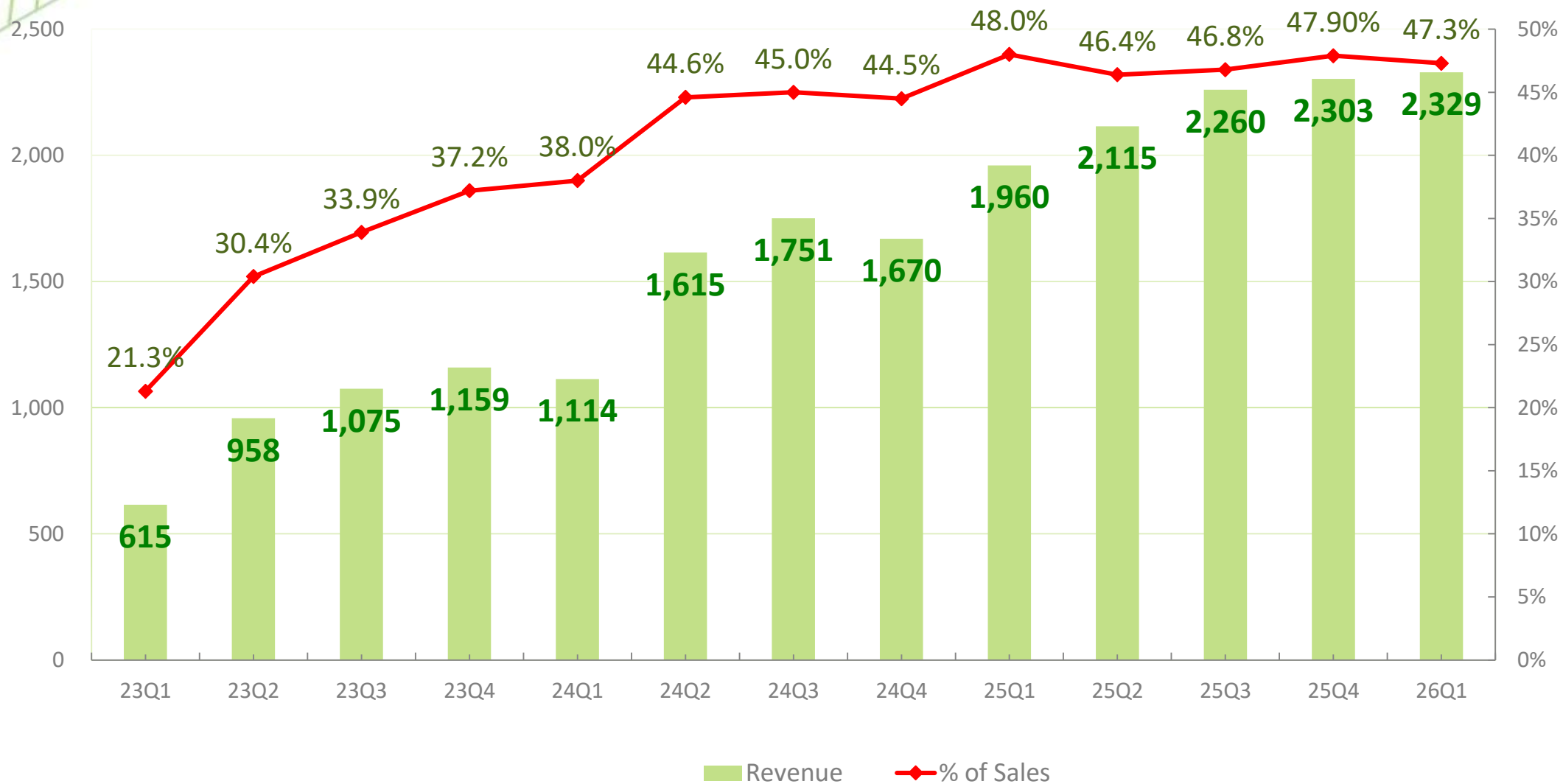


■ Revenue ◆ Growth rate



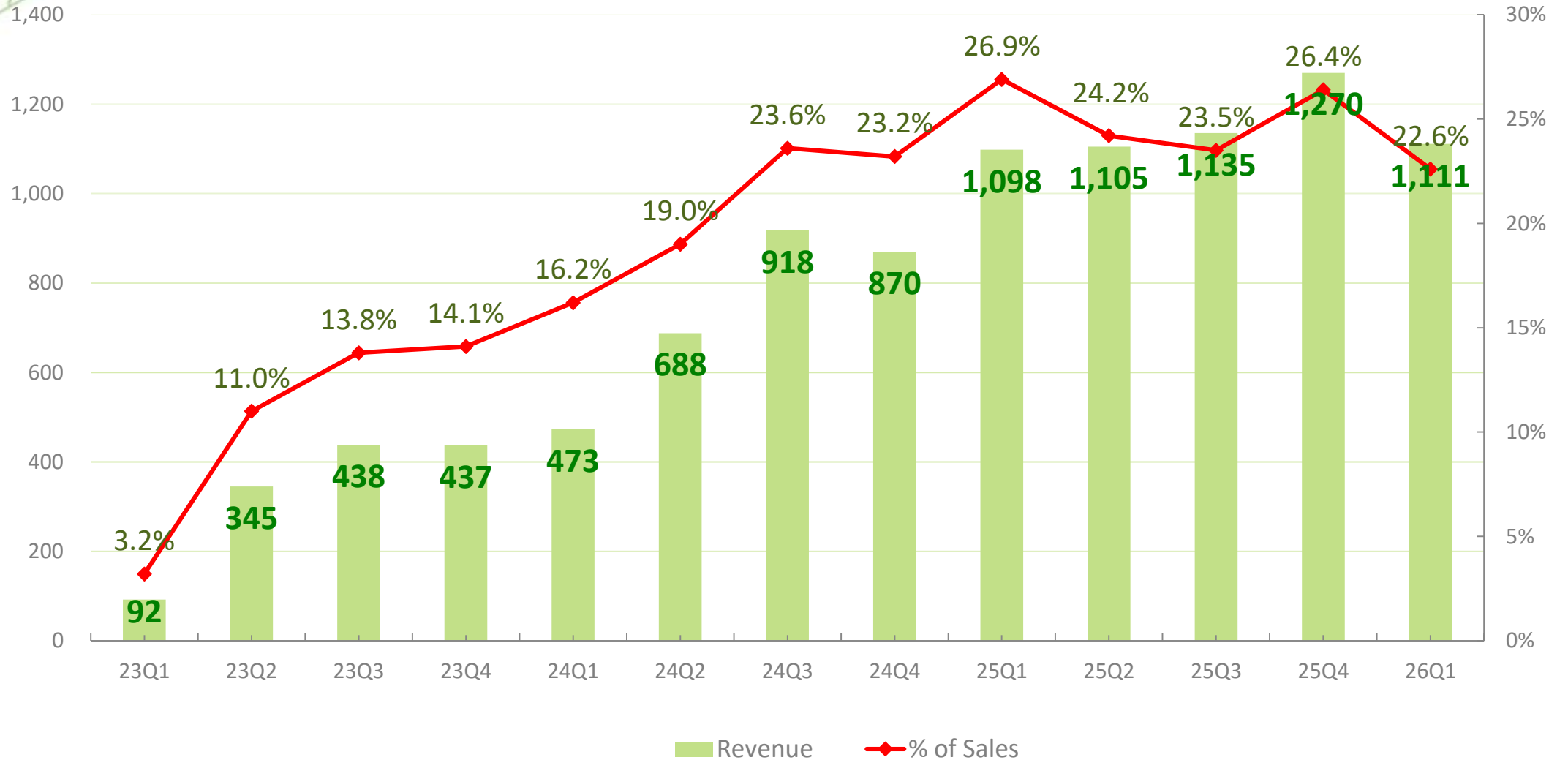
Quarterly Revenue in Server

UNIT: NTD (M)

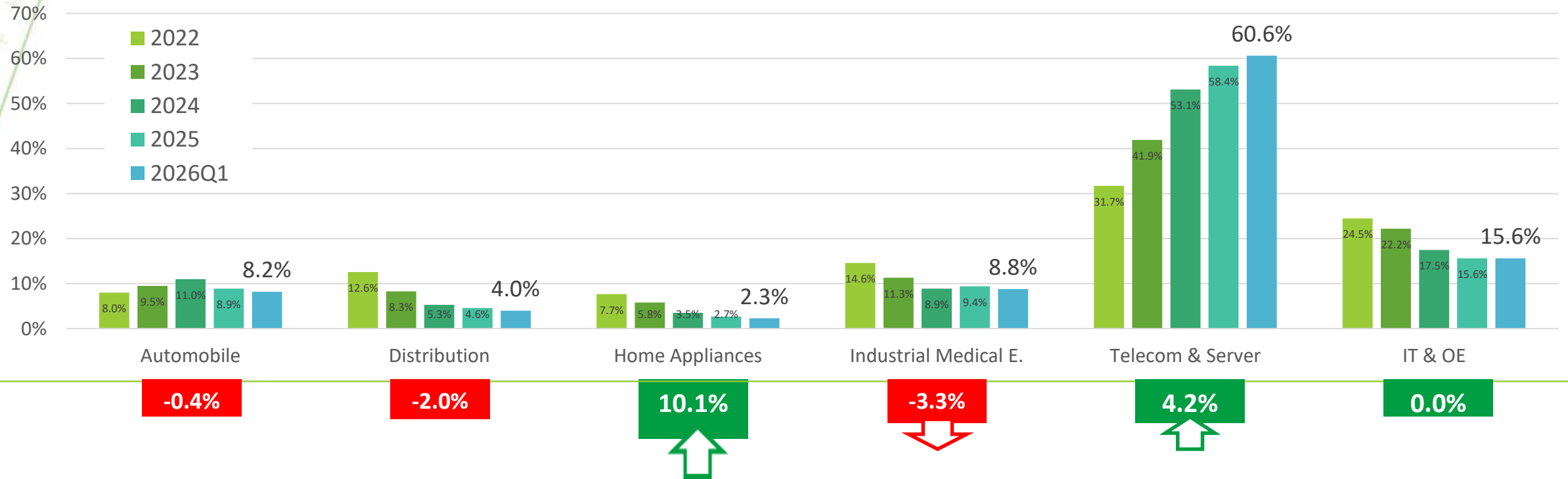


Quarterly Revenue in AI Server

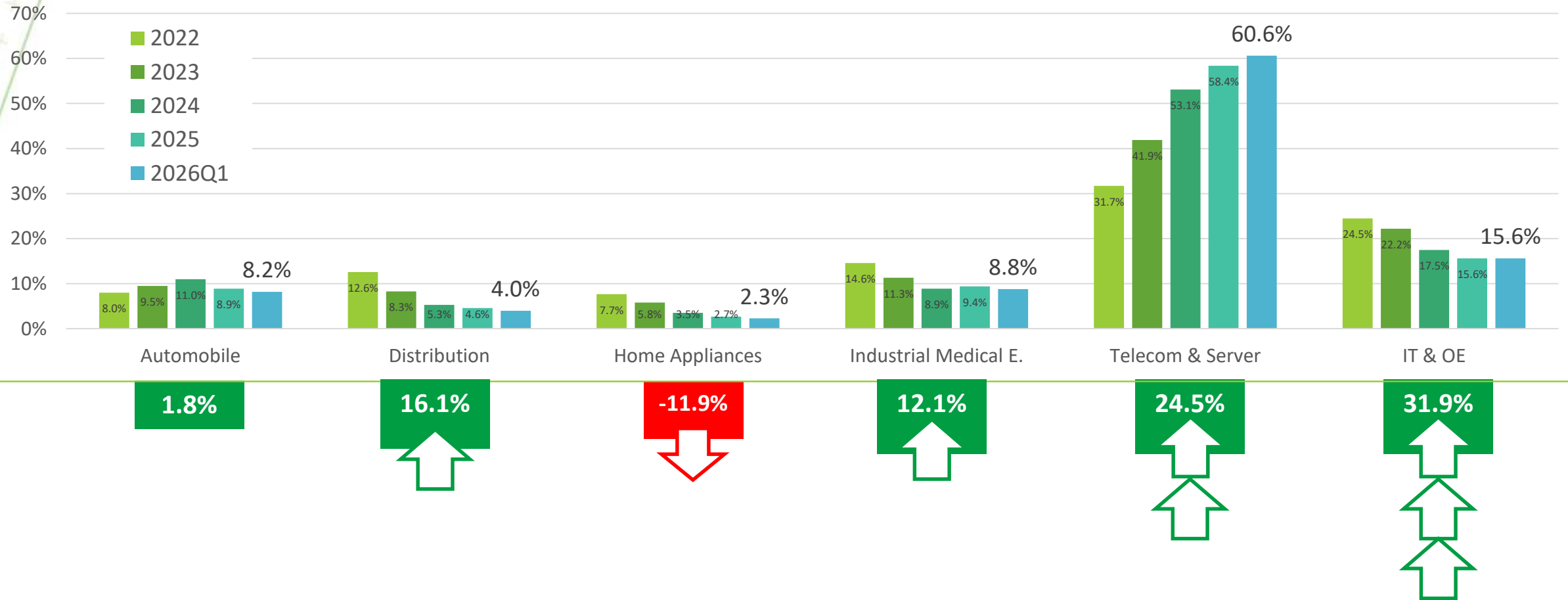
UNIT: NTD (M)



Products Application & QoQ Growth

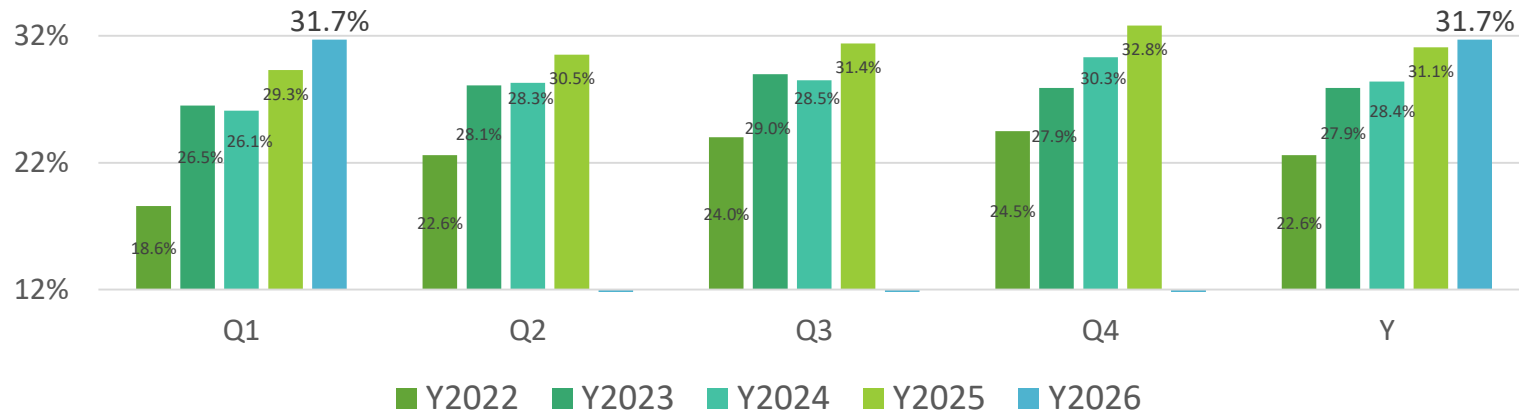


Products Application & YoY Growth

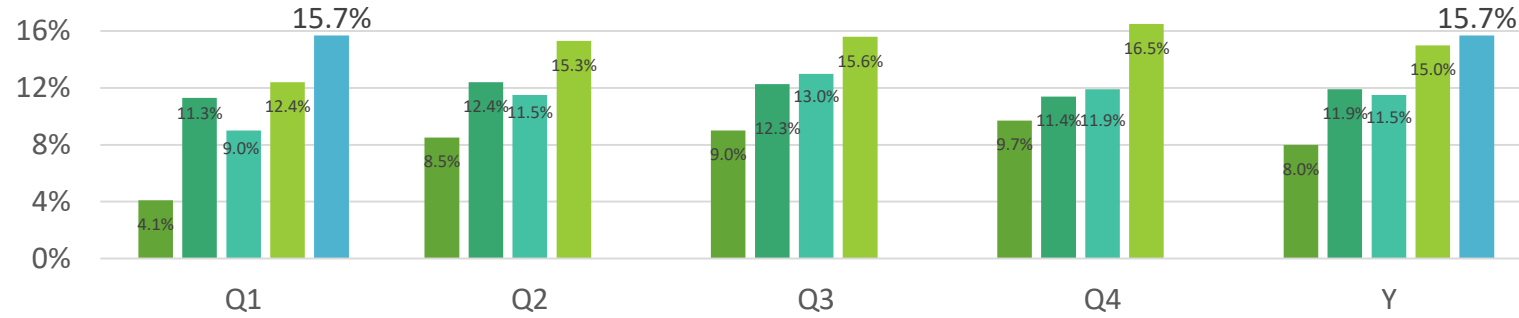


Profit Margin

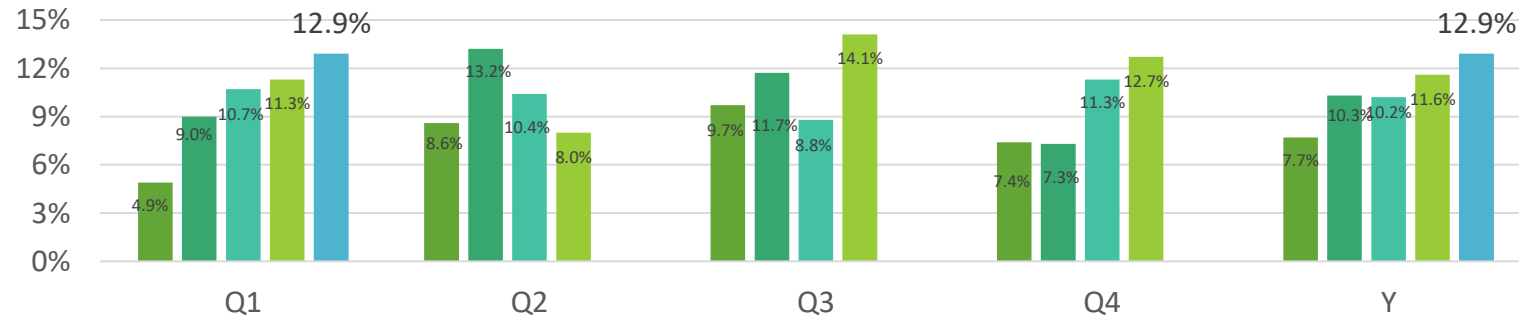
Gross Margin



Operating Margin



Net Margin



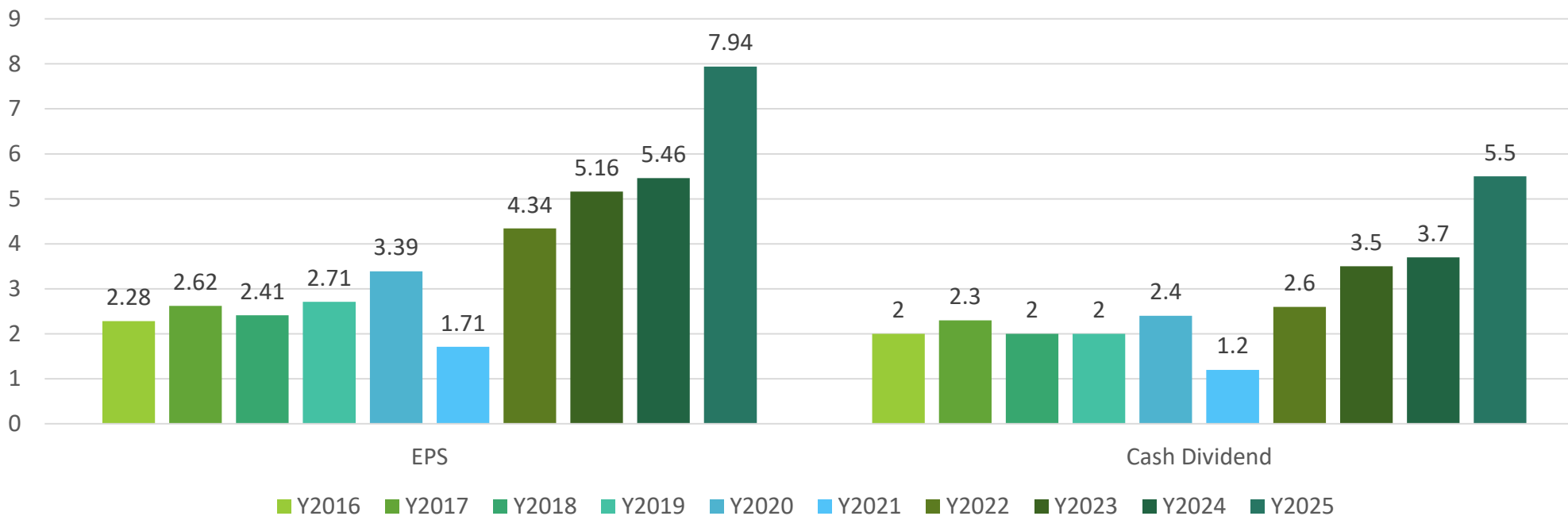
Quarterly Earning

Unit: NTD



Earning & Cash Dividend

UNIT: NTD



	Y2016	Y2017	Y2018	Y2019	Y2020	Y2021	Y2022	Y2023	Y2024	Y2025
Payout Ratio	88%	88%	83%	74%	68%	70%	60%	68%	68%	69%

Appendix I

CONSOLIDATED BALANCE SHEETS					
NT\$ M	2025.3.31	2025.12.31	2026.3.31	Change(%)	
				vs. 2025.12.31	vs. 2025.3.31
TOTAL ASSETS	15,830	17,427	19,420	11.4%	22.7%
Cash	5,279	5,256	6,013	14.4%	13.9%
A/R, N/R	4,445	5,217	5,545	6.3%	24.7%
Inventories	2,179	2,424	2,696	11.2%	23.7%
PP&E	2,510	3,054	3,230	5.8%	28.7%
TOTAL LIABILITIES	7,369	8,540	8,096	-5.2%	9.9%
Short-term loans	1,056	470	462	-1.7%	-56.3%
A/P	3,642	4,530	4,759	5.1%	30.7%
Long-term loans	432	613	0	-100.0%	-100.0%
TOTAL EQUITY	8,461	8,887	11,324	27.4%	33.8%
Days sales outstanding	94	91	98		
Days sales of inventory	68	65	68		
Current Ratio	1.92	1.84	2.06		

Appendix II

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME			
NT\$ M	2025 Q1	2026 Q1	YOY(%) 2026Q1
OPERATING REVENUES	4,162	5,019	20.6%
GROSS PROFIT	1,218	1,589	30.5%
OPERATING EXPENSES	-702	-801	14.1%
INCOME FROM OPERATIONS	516	788	52.7%
NON-OPERATING INCOME AND EXPENSES	64	17	-73.4%
INCOME BEFORE INCOME TAX	580	805	38.8%
NET INCOME attribute to owners	472	649	37.5%
EPS (NT\$)	1.73	2.36	
Gross Margin	29.3%	31.7%	
Operating Margin	12.4%	15.7%	
Net Margin(*)	11.3%	12.9%	

(*)Net Margin=Net Income attribute to owners / Revenue



Thanks

for Your Attention !



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